### 17. GANTT CHART: I/M PROJECT PLAN AND SCHEDULE

ID	0	Task Name	Duration	Start	Finish	Predecessors	Resource Names	2003 2004 Oct.Nov/Dec.Jan Feb/Mar/Apr/MayJun Jul (Aug/Sep/Oct/Nov/Dec.Jan/Feb/Mar/Apr/MayJun Jul (Aug/Sep/Oct/Nov/De
1		Define Problem	40 days	Tue 10/1/02	Mon 11/25/02			
2		Assess Commercial Vehicle Inspection (Burari)	4 days	Tue 10/1/02	Fri 10/4/02			
3		Safety Inspection	1 day	Tue 10/1/02	Tue 10/1/02			
4		CNG Vehicles	1 day	Tue 10/1/02	Tue 10/1/02		LE	Le la
5		Other Vehicles	1 day	Tue 10/1/02	Tue 10/1/02		LEMPW	
6		3 Wheelers	1 day	Tue 10/1/02	Tue 10/1/02		LE	Le l
7		Taxis	1 day	Tue 10/1/02	Tue 10/1/02		LE	
8		Light Trucks	1 day	Tue 10/1/02	Tue 10/1/02		LE	T UR
9		Heavy Trucks	1 day	Tue 10/1/02	Tue 10/1/02		LE	ue l
10		Minibuses		Tue 10/1/02	Tue 10/1/02		LE	
		Buses	1 day				LE	
11			1 day	Tue 10/1/02	Tue 10/1/02		LE	LE
12		Emissions Inspection	1 day	Tue 10/1/02	Tue 10/1/02			
13		Test Procedure	1 day	Tue 10/1/02	Tue 10/1/02		LE,MPW	LE,MPW
14		Test Equipment	1 day	Tue 10/1/02	Tue 10/1/02		LE,MPW	LE,MPW
15		Test Standards	1 day	Tue 10/1/02	Tue 10/1/02		LE,MPW	LE,MPW
16		Management	1 day	Tue 10/1/02	Tue 10/1/02		LE, MPW	LT, MPW
17		Prepare Overall Summary Report	3 days	Wed 10/2/02	Fri 10/4/02	3,12		
18		Private Vehicle Inspections (PUCs)	4 days	Tue 10/1/02	Fri 10/4/02			
19		Test Procedure	1 day	Tue 10/1/02	Tue 10/1/02		LE, MPW	LE,MPW
20		Test Equipment	1 day	Tue 10/1/02	Tue 10/1/02		LE, MPW	LE,MPW
21		Inspector Training	1 day	Tue 10/1/02	Tue 10/1/02		LE,MPW	LEMPW
22		Management Structure	1 day	Tue 10/1/02	Tue 10/1/02		LE,MPW	LE,MPW
23		Prepare Overall Summary Report	3 days	Wed 10/2/02		19,20,21,22	LE.MPW	LE,MPW
24		Determine Institutional Roles and Responsibilities	40 days	Tue 10/1/02	Mon 11/25/02			
25		Form A Steering Committee	10 days	Tue 10/1/02	Mon 10/14/02			
28		Develop Commercial Vehicle Upgrade Team			Mon 10/7/02			
20			5 days	Tue 10/1/02				
		Develop Short Term PUV Upgrade Team	5 days	Tue 10/1/02	Mon 10/7/02			
28		Develop Longer Term Private Vehicle Upgrade Team	5 days	Tue 10/1/02	Mon 10/7/02			
29		Agree on Overall Strategy	2 mons	Tue 10/1/02	Mon 11/25/02			
30		Upgrade I/M System	606 days	Mon 10/7/02	Mon 1/31/05			-
31		Commercial Vehicle Inspection (Burari)	606 days	Mon 10/7/02	Mon 1/31/05	2		-
32		Redesign System	5 days	Mon 10/7/02	Fri 10/11/02			
33		Safety Inspection	5 days	Mon 10/7/02	Fri 10/11/02			
34		Develop New Testing Procedures	2.5 days	Mon 10/7/02	Wed 10/9/02			
35		CNG Vehicles	2.5 days	Mon 10/7/02	Wed 10/9/02		LE,ARAI	LE,ARAI
36		Other Vehicles	2.5 daya	Mon 10/7/02	Wed 10/9/02		LE,ARAI	LEARAI
37		Select Necessary Equipment	2.5 days	Wed 10/9/02	Fri 10/11/02	34	LE,ARAI	LEARAI
38		Emissions Inspection	1 day	Mon 10/7/02	Mon 10/7/02	12		
39		Select New Loaded Mode Test Procedure	1 day	Mon 10/7/02	Mon 10/7/02		LE.MPW	LEMPW
40		Select New Test Equipment	1 day	Mon 10/7/02	Mon 10/7/02		LE.MPW	LEMPW
41		Management Structure	1 day	Mon 10/7/02	Mon 10/7/02			
42		Develop Privatization Scheme	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	
43		Design, Build & Operate		Mon 10/7/02 Mon 10/7/02	Mon 10/7/02		LE,MPW	
			1 day					LE,MPW
44		Develop Oversight Strategy	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	
45		Private Contactor Under Gov't Supervision	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	LE,MPW
46		Design Auditing Scheme	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	LE,MPW
47		PUCs	606 days	Mon 10/7/02	Mon 1/31/06			
48		Identify Short Term Upgrades	606 days	Mon 10/7/02	Mon 1/31/05			
49		Introduce HC Standard For Petrol & CNG Vehicles	6 days	Mon 10/7/02	Mon 10/14/02			
50		Review Type Approval & In Use HC Data	3 days	Mon 10/7/02	Wed 10/9/02		ARAI	ARAI
51		Develop HC Standard Based on Technology & In Use I	3 days	Thu 10/10/02	Mon 10/14/02	50	ARAI	ARAI
52		Shift to 4 Gas Analyzers	2 mons	Mon 10/7/02	Fri 11/29/02		ARAI	ARAI
		Task		•	Rollad 11	Colit		damal Taska Daadisa
Indent -	CCC IN	Task Mileston		•	Rolled Up			ternal Tasks Deadline 🖑
TOJOCE (	CSE IM 8 e 3/18/0	Project Split Summar	y I		Rolled Up	o Milestone 🔿	Pn	oject Summary
ANNE: 114								

### CSE REPORT ON VEHICLE INSPECTION & MAINTENANCE

0	Task Name	Duration	Start	Finish	Predecessors	Resource Names	Oct	Nov Dec Ja	an FebMarl/	Apr May Jun Jul Au	gSep[Oct Nov[Dec]	Jan FebMar Apr May Jun Jul Aug Se
5	2 Stage Idle (With Lambda For Catalyst Vehicles) Test Proc	2 mons	Mon 10/7/02	Fri 11/29/02		ARAI	T	ARAI		1. hother for he		and the particular to the first the second s
6	Develop New Test Procedures	5 days	Mon 10/7/02	Fri 10/11/02		ARAI	AP	LAS				
5	Computerize All Test Data	12 mons	Mon 10/7/02	Fri 9/5/03		ARAI	-				ARAI	
8	Institute Data Management System	6 mons	Mon 10/7/02	Fri 3/21/03		CPCB			c	PCB	-	
-	License Photographs	2 mons	Mon 10/7/02	Fri 11/29/02		ARAI	-	ARAI	the second s			
3	Shift to Independent Management of all PUCs	6 mons	Mon 10/7/02	Fri 3/21/03		LEMPW		1		E.MPW		
- -	Write Up Plan	1 day	Mon 9/8/03		52,53,55,57,58		1	1			LE,MPW	
5	Institute Plan	365 days	Tue 9/9/03	Mon 1/31/05			-11				ų.c., m	
-	Purchase Equipment	60 days	Tue 9/9/03	Mon 12/1/03			-11				·	
2			Tue 9/9/03	Mon 12/1/03 Mon 12/1/03			-11					
	Arrange New Management Structure	60 days					-11				*	
3	Train Personnel	30 days	Tue 12/2/03	Mon 1/12/04			41					<b>b</b>
4	Institute New Test Protocol; Only Trained Personnel Ci	1 day	Tue 1/13/04	Tue 1/13/04			-11					₽.
5	Start Testing	1 day	Wed 1/14/04	Wed 1/14/04	64		-11					η
5	Institute Auditing & Oversight Of New Program	365 days	Tue 9/9/03	Mon 1/31/05								
7	Private Vehicles Longer Term	158 days	Mon 10/7/02	Wed 5/14/03						-		
3	Catalyst Equipped Vehicles	153 days	Mon 10/7/02	Wed 5/7/03								
9	Design Loaded Mode Test Procedure	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	h4E.	,MPW				
2	Determine Necessary Equipment	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	HUE,	MPW				
-	Develop Plan For Centralized Testing Scheme	1 day	Mon 10/7/02	Mon 10/7/02		LE,MPW	HLE.	MPW				
2	Develop Tendering Document	30 days	Tue 10/8/02	Mon 11/18/02	69,70,71	LE,MPW		LE,MP	w			
3	Submit For Bids	90 days	Tue 11/19/02	Mon 3/24/03	72				-			
4	Review Bids	30 days	Tue 3/25/03	Mon 5/5/03	73				*			
5	Select Best Proposal	1 day	Tue 5/6/03	Tue 5/6/03	74		11			6		
8	Award Contract	1 day	Wed 5/7/03	Wed 5/7/03			-11			1 *		
-	Implement Contract	6 mons	Mon 10/7/02	Fri 3/21/03		Contractor	-			ontractor		
3	Institute Testing	1 day	Mon 10/7/02	Mon 10/7/02			11	-				
5	Other High Priority Private Vehicles	5 days	Thu 5/8/03	Wed 5/14/03	68		-11					
-	2 Wheelers	5 days	Thu 5/8/03	Wed 5/14/03			- L L			· <b>王</b>		
-				Wed 5/14/03		LEMPW	-11					
	Determine Appropriate Test Procedures	5 days	Thu 5/8/03			LEMPW	-11			LE,MPW		
2	Select Equipment	2 days	Thu 5/8/03	Fri 5/9/03			-11			LE,MPW		
3	Develop Strategy For Phasing Into Centralized Sc	1 day	Thu 5/8/03	Thu 5/8/03		LE,MPW	- 1			LE,MPW		
4	Other Vehicle Categories	5 days	Thu 5/8/03	Wed 5/14/03		LE MENT	-11					
5	Determine Criteria For Phasing Into Centralized S	5 days	Thu 5/8/03	Wed 5/14/03		LE,MPW	11			LE,MPW		
9	Determine Appropriate Tests & Equipment	3 days	Thu 5/8/03	Mon 5/12/03		LE,MPW				LE,MPW		
7	Assess the Need For Safety (Roadworthiness) Inspections	30 days	Mon 10/7/02	Fri 11/15/02		Transport		Transp	oort			
3	If Yes, Develop Procedures, Equipment	90 days	Mon 10/7/02	Fri 2/7/03		Transport			Transp	ort		
9	Develop Tendering Document to Upgrade Burari Center	127 days	Tue 2/1/05	Wed 7/27/05								
	Include Safety Inspection	5 days	Tue 2/1/05	Mon 2/7/05	33							
1	Include Emissions Inspection	5 days	Tue 2/1/05	Mon 2/7/05	38							
2	Include Management Structure	5 days	Tue 2/1/05	Mon 2/7/05	41							
3	Submit For Bids	90 days	Tue 2/8/05	Mon 6/13/05	90,91,92							
4	Review Bids	30 days	Tue 6/14/05	Mon 7/25/05	93							
5	Select Best Proposal	1 day	Tue 7/26/05	Tue 7/26/05	94							
5	Award Contract	1 day	Wed 7/27/05	Wed 7/27/05	95							
7	Implement Contract	500 days	Thu 7/28/05	Wed 6/27/07	89		11					
8	Rebuild Facility	6 mons	Thu 7/28/05	Wed 1/11/08		Contractor	11					
-	Purchase & Install Equipment	6 mons	Thu 7/28/05	Wed 1/11/06		Contractor	- L L					
0	Train Personnel	1 mon	Thu 12/15/05	Wed 1/11/06		Contractor	11					
1	System Demonstration	15 days	Thu 1/12/06	Wed 2/1/06		Contractor, Transport	-11					
2				Wed 6/27/07			-11					
_	Begin Testing Develop Tendering Decument For New Truck Center (DTC)	365 days	Thu 2/2/06			Contractor						
3	Develop Tendering Document For New Truck Center (DTC)	131 days	Tue 10/8/02	Tue 4/8/03		· · · · · · · · · · · · · · · · · · ·	F					
4 116	Include Safety Inspection	5 days	Mon 10/14/02	Fri 10/18/02	22							/

0	Task Name	Duration	Start	Finish	Predecessors	Resource Names	Oct Nov De	Jan FebMa	r Apr May Ju	In Jul Aug Sep Oct NoviD	ec Jan Feb Mar Apr May Jun Ju	Aug Sep Oct NoviDe
5 11		5 days	Tue 10/8/02	Mon 10/14/02			h		a second second		the second se	
6 114	Include Management Structure	5 days	Tue 10/8/02	Mon 10/14/02	41		lii-ľ					
7 111	Submit For Bids	90 days	Mon 10/21/02	Fri 2/21/03	104,105,106		1					
8 114	Review Bids	30 days	Mon 2/24/03	Fri 4/4/03	107			1				
9 111		1 day	Mon 4/7/03	Mon 4/7/03	108				Ť.			
0 111		1 day	Tue 4/8/03	Tue 4/8/03	109				1			
1	Implement Contract	365 days	Wed 4/9/03	Tue 8/31/04	103			1 4				
2 111	-	60 days	Wed 4/9/03	Tue 7/1/03		Contractor		1	•	Contractor		•
3 111	3	180 days	Wed 7/2/03	Tue 3/9/04		Contractor				T	Contractor	
4 111		180 days	Wed 7/2/03	Tue 3/9/04		Contractor					Contractor	
5 111		1 mon	Wed 2/11/04	Tue 3/9/04		Contractor						
6	System Demonstration		Wed 4/9/03	Tue 4/29/03		Contractor, Transport			-		(Contractor	
		15 days	Wed 4/9/03	Tue 8/31/04					Cont	ractor, Transport		
7	Begin Testing	365 days				Contractor						Contractor
8	Develop Tendering Document for New Bus Center (Bawana)	131 days	Tue 10/8/02	Tue 4/8/03					•			
9	Include Safety Inspection	5 days	Mon 10/14/02	Fri 10/18/02			14					
0	Include Emissions Inspection	5 days	Tue 10/8/02	Mon 10/14/02			lit.					
1	Include Management Structure	5 days	Tue 10/8/02	Mon 10/14/02			HL .					
2	Submit For Bids	90 days	Mon 10/21/02		119,120,121				_			
3	Review Bids	30 days	Mon 2/24/03	Fri 4/4/03					÷.			
4	Select Best Proposal	1 day	Mon 4/7/03	Mon 4/7/03					6		4	
5	Award Contract	1 day	Tue 4/6/03	Tue 4/8/03	124				ľ			
6	Implement Contract	365 days	Tue 10/1/02	Mon 2/23/04			<b></b>	-				
7	Identify & Purchase Land	60 days	Tue 10/1/02	Mon 12/23/02		Contractor		Contracto		-		
8	Build Facility	180 days	Tue 10/1/02	Mon 6/9/03	127FF	Contractor				Contractor		
9	Purchase & Install Equipment	180 days	Tue 10/1/02	Mon 6/9/03	128FF	Contractor				Contractor		
0	Train Personnel	30 days	Tue 4/29/03	Mon 6/9/03	129FF	Contractor				Contractor		
1	System Demonstration	15 days	Tue 10/1/02	Mon 10/21/02		Contractor, Transport	Contra	tor, Transpo	rt			
2	Begin Testing	365 days	Tue 10/1/02	Mon 2/23/04		Contractor					Contractor	
3	Develop Tendering Document for New Private Vehicle Centers	90 days	Tue 10/1/02	Mon 2/3/03	1							
4	Include Emissions Inspection	5 days	Tue 10/8/02	Mon 10/14/02	38		fn† –	· · ·				
5	Include Management Structure	5 days	Tue 10/8/02	Mon 10/14/02	41		li*					
6	Submit For Bids	90 days	Tue 10/1/02	Mon 2/3/03			U	-				
7	Review Bids	30 days	Tue 10/1/02	Mon 11/11/02								
8	Select Best Proposal	1 day	Tue 10/1/02	Tue 10/1/02								
9	Award Contract	1 day	Tue 10/1/02	Tue 10/1/02								
0	Implement Contract	365 days	Tue 10/1/02	Mon 2/23/04								
1	Identify & Purchase Land	60 days	Tue 10/1/02	Mon 12/23/02		Contractor		Contracto				
2	Build Facility	180 days	Tue 10/1/02	Mon 6/9/03		Contractor		Contractor		Contractor		
										Contractor		
3	Purchase & Install Equipment	180 days	Tue 10/1/02	Mon 6/9/03		Contractor				Contractor		
	System Demonstration	15 days		Mon 10/21/02		Contractor, Transport	Contra	tor, Transpo				
5	Train Personnel	30 days	Tue 4/29/03	Mon 6/9/03		Contractor				Contractor		
6	Begin Testing	365 days	Tue 10/1/02	Mon 2/23/04								
7	Enforcement	702 days	Tue 10/1/02	Wed 6/8/05		0.00						
8	Consult With Appropriate Ministries	10 days	Tue 10/1/02	Mon 10/14/02		CSE	CSE					
0	Issue Order Requiring Valid Certificate as Condition of Insurance Renews		Tue 10/1/02	Mon 10/7/02		Ministry	Ministry				*	
0	Carry Out Independent Unaccounted Audits of all Test Facilities	365 days	Thu 1/15/04	Wed 6/8/05								
1	Shift All Testing From PUCs To Centralized Facilities	520 days	Tue 10/1/02	Mon 9/27/04			_					_
2	Determine Overall Phase In Schedule	1 day	Tue 10/1/02	Tue 10/1/02			1					
3	Determine Equipment, Facilities Needed	1 day	Wed 10/2/02	Wed 10/2/02	152		E.					
4	Develop Tendering Document	30 days	Thu 10/3/02	Wed 11/13/02	153							
6	Submit For Bids	90 days	Thu 11/14/02	Wed 3/19/03	154		The second secon		1			
6	Select Best Proposal(s)	30 days	Thu 3/20/03	Wed 4/30/03	155				·			
	Task Milest	one		Rolled Up	o Split	Exte	mai Tasks			Deadline		
	E IM Project Split Summ	ary		Rolled Up	Milestone	Proje	ct Summary					

### CSE REPORT ON VEHICLE INSPECTION & MAINTENANCE

	0					-		2003		2004 2
	0	Task Name	Duration	Start			Resource Names	Oct Nov Dec Jan Feb	Aar Apr May Jun Jul Aug Sep Oct NovD	ec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec J
157		Award Contract(s)	1 day	Thu 5/1/03	Thu 5/1/03					
158		Initiate Phase in	1 day	Fri 5/2/03	Fri 5/2/03	157			-	
159		Complete Phase In	1 day	Mon 9/27/04	Mon 9/27/04	158FS+365 day	1			Ť
160		Introduce Remote Sensing System	211 days	Tue 10/1/02	Tue 7/22/03					
161		Design Protocols For Trends Analysis	30 days	Tue 10/1/02	Mon 11/11/02					
162		Design Protocols For "Dirty Screening" Program	30 days	Tue 10/1/02	Mon 11/11/02			-		
163		Design Protocols For Fleet Testing Program	30 days	Tue 10/1/02	Mon 11/11/02			-		
164		Develop Remote Testing Equipment Specification	30 days	Tue 11/12/02	Mon 12/23/02	161,162,163				
165		Determine Best Speed & Acceleration Sensors	30 days	Tue 11/12/02	Mon 12/23/02					
166		Determine PM Capability	30 days	Tue 11/12/02	Mon 12/23/02					
167		Review CO, HC & NOx Capability With Different Fuels	30 days	Tue 11/12/02	Mon 12/23/02					
168		Develop Tendering Document	30 days	Tue 12/24/02	Mon 2/3/03	164				
169		Submit For Bids	90 days	Tue 2/4/03	Mon 6/9/03	168			D.	
170		Select Best Proposal	30 days	Tue 6/10/03	Mon 7/21/03	169			1	
171		Award Contract	1 day	Tue 7/22/03	Tue 7/22/03	170				
172		Initiate Remote Sensing Program	1 day	Wed 10/15/03	Wed 10/15/03	171FS+60 days	1		1 · · ·	
173		Entire Program Upgraded	1 day	Thu 6/28/07	Thu 6/28/07	172,158,146,13				
174	1	Arrange Study Tour to Europe	40 days	Tue 10/1/02	Mon 11/25/02					
175	1	Determine Appropriate Participants	10 days	Tue 10/1/02	Mon 10/14/02			h i		
176		Arrange Itinerary	10 days	Tue 10/1/02	Mon 10/14/02			1		
177		Carry Out Tour	30 days	Tue 10/15/02	Mon 11/25/02	175,176				

	Task	Milestone	Rolled Up Split	 External Tasks	Deadline	
Project: CSE IM Project Date: Tue 3/18/03	Split	 Summary	Rolled Up Milestone	Project Summary		
	Progress	 Rolled Up Task	Rolled Up Progress	 External Milestone		

### CSE REPORT ON VEHICLE INSPECTION & MAINTENANCE

	0					-		2003		2004 2
	0	Task Name	Duration	Start			Resource Names	Oct Nov Dec Jan Feb	Aar Apr May Jun Jul Aug Sep Oct NovD	ec Jan Feb Mar Apr May Jun Jul Aug Sep Oct Nov Dec J
157		Award Contract(s)	1 day	Thu 5/1/03	Thu 5/1/03					
158		Initiate Phase in	1 day	Fri 5/2/03	Fri 5/2/03	157			-	
159		Complete Phase In	1 day	Mon 9/27/04	Mon 9/27/04	158FS+365 day	1			Ť
160		Introduce Remote Sensing System	211 days	Tue 10/1/02	Tue 7/22/03					
161		Design Protocols For Trends Analysis	30 days	Tue 10/1/02	Mon 11/11/02					
162		Design Protocols For "Dirty Screening" Program	30 days	Tue 10/1/02	Mon 11/11/02			-		
163		Design Protocols For Fleet Testing Program	30 days	Tue 10/1/02	Mon 11/11/02			-		
164		Develop Remote Testing Equipment Specification	30 days	Tue 11/12/02	Mon 12/23/02	161,162,163				
165		Determine Best Speed & Acceleration Sensors	30 days	Tue 11/12/02	Mon 12/23/02					
166		Determine PM Capability	30 days	Tue 11/12/02	Mon 12/23/02					
167		Review CO, HC & NOx Capability With Different Fuels	30 days	Tue 11/12/02	Mon 12/23/02					
168		Develop Tendering Document	30 days	Tue 12/24/02	Mon 2/3/03	164				
169		Submit For Bids	90 days	Tue 2/4/03	Mon 6/9/03	168			b.	
170		Select Best Proposal	30 days	Tue 6/10/03	Mon 7/21/03	169			1	
171		Award Contract	1 day	Tue 7/22/03	Tue 7/22/03	170				
172		Initiate Remote Sensing Program	1 day	Wed 10/15/03	Wed 10/15/03	171FS+60 days	1		1 · · ·	
173		Entire Program Upgraded	1 day	Thu 6/28/07	Thu 6/28/07	172,158,146,13				
174	1	Arrange Study Tour to Europe	40 days	Tue 10/1/02	Mon 11/25/02					
175	1	Determine Appropriate Participants	10 days	Tue 10/1/02	Mon 10/14/02			h i		
176		Arrange Itinerary	10 days	Tue 10/1/02	Mon 10/14/02			1		
177		Carry Out Tour	30 days	Tue 10/15/02	Mon 11/25/02	175,176				

	Task	Milestone	Rolled Up Split	 External Tasks	Deadline	
Project: CSE IM Project Date: Tue 3/18/03	Split	 Summary	Rolled Up Milestone	Project Summary		
	Progress	 Rolled Up Task	Rolled Up Progress	 External Milestone		



The Centre for Science and Environment is a public interest research and advocacy organisation, which promotes environmentally-sound and equitable development strategies. The Centre's work over the past 20 years has led it to believe and argue, both nationally and internationally, that participation, equity and community-based natural resource management systems alone will lead the nations of the world towards a durable peace and development.

As a public interest organisation, the Centre supports and organises information flow in a way that the better organised sections of the world get to hear the problems and perspectives of the less organised. Environmental issues are seen in an anthropocentric perspective that seeks to bring about changes in the behaviour of human societies through appropriate governance systems, human-nature interactions, and the use of science and technology.

Though the public awareness programmes of the Centre have been its key strength and focus of work, it has endeavoured to move into associated areas of work like policy research and advocacy in the past years. Learning from the people and from the innovations of the committed has helped the Centre to spread the message regarding environment without its normal association with doom and gloom. Rather, the effort of the Centre is to constantly search for people-based solutions and create a climate of hope.

The Centre has always been, and will continue to be, editorially independent of interest groups, governments, political parties, international agencies and funding sources. CSE never accepts funding to push a donor's viewpoint. All its outputs are available for public dissemination.

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### Right to Clean Air Campaign Publications

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